

Cadence Consortium

Sharing as folks are becoming more aware of the Alto players, and also seeing that there are locations locally, as these companies also continue to operate independently to Cadence and the Alto HSR project.

Cadence is a private-sector consortium formed in **2023–2024** to partner with the Government of Canada on developing the **ALTO high-speed rail project**, a proposed rail line connecting **Toronto, Ottawa, Montréal, and Québec City**.

The federal government created the Crown corporation **ALTO** (formerly VIA HFR / VIA TGF) to deliver the project. Cadence was then selected as the **private development partner** to help design, plan, finance, build, operate, and maintain the system.

Cadence consortium members:

The six companies joined together to form the **Cadence consortium** during the federal procurement process for the **ALTO high-speed rail project**, combining their different specialties—**infrastructure financing, engineering design, rail systems, operations, and transportation integration**—to collectively propose, develop, build, and potentially operate the high-speed rail network.

1. **CDPQ Infra** – infrastructure investment and project development
2. **AtkinsRéalis** – engineering and project management
3. **SYSTRA Canada** – rail engineering and systems design
4. **Keolis Canada** – passenger rail and transit operations
5. **SNCF Voyageurs** – high-speed rail operations expertise (France’s TGV operator)
6. **Air Canada** – transportation integration and passenger network expertise

These companies collaborate through **Cadence specifically for the ALTO project**, but each one is also a **large independent company with its own global business operations, offices, and projects** in infrastructure, engineering, transportation, and aviation.

That means you may see their offices, signs, or projects in many cities across Canada and around the world that are completely unrelated to ALTO or high-speed rail.

1. **AtkinsRéalis (formerly SNC-Lavalin)** — Global engineering and infrastructure firm.
Kingston offices:

- o 1164 Clyde Court, Kingston, Ontario

- o 31 Hyperion Court, Kingston, Ontario

2. **SYSTRA Canada** — International railway engineering and systems consultancy.
Canadian offices: Toronto, Montréal, Vancouver. No office in Kingston.

3. **Keolis Canada** — Public transit and rail operations company operating primarily in Québec transit systems. No office in Kingston.

4. **SNCF Voyageurs** — Passenger rail division of the French national railway and operator of the TGV high-speed rail network. Headquarters in France, no Kingston office.

5. **Air Canada** — Canadian airline headquartered in Montréal, with airports and operations across Canada but no corporate office in Kingston.

Several global engineering and infrastructure companies participated in the competitive procurement process for the **ALTO high-speed rail project** before the **Cadence consortium** was ultimately selected. Some of these firms have **offices or operations in Kingston, Ontario**, which may contribute to local professional interest, commentary, or advocacy related to the proposal.

Engineering Firms with Kingston Presence That Bid on the ALTO High-Speed Rail Project (but were not selected)

1. **WSP Canada** – Global engineering and professional services firm. Kingston office: **116 Clarence Street, Kingston, Ontario**

2. **Hatch Ltd.** – International engineering and project delivery company headquartered in **Mississauga, Ontario** with engineering staff and project connections across Eastern Ontario.

3. **Jacobs Engineering Group** – Global infrastructure engineering and consulting firm with multiple Canadian offices (Toronto, Ottawa, Montréal).

4. **Bechtel** – One of the world’s largest engineering and construction companies, headquartered in the United States and involved in major infrastructure projects worldwide.

5. **EllisDon** – Canadian construction and infrastructure company headquartered in Mississauga, **Ontario** with projects throughout Ontario.

6. **Deutsche Bahn Engineering & Consulting** – Engineering arm of Germany’s national railway system, involved internationally in rail and high-speed rail planning.